



# Parklands Albury Wodonga Ltd

## ANNUAL REPORT

Year Ending 30<sup>th</sup> June 2013



**Parklands...**  
the benefits are **endless...**





Sandy Creek Bridge 1970



Sandy Creek Bridge 2013



Albury Wodonga Military Area (AWMA) Trail Running Series 2013



Planting Days 2013

# PARKLANDS ALBURY WODONGA LTD

## *2013 Annual Report to the Albury Wodonga Regional Community*

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# PARKLANDS VISION

*The Vision defines where Parklands seeks to be in the future*

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A restored and diverse bush parkland, supporting the spiritual and physical wellbeing of current and future generations, achieved in partnership with the Albury Wodonga Regional Community.

## PARKLANDS MISSION

*The Mission defines how Parklands will achieve the Vision.*

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**Parklands** will engage the regional community in the planned and cost effective development of the regional bush parklands with a recreational and conservation perspective and will assist in the creation of the linkage of major parks, trails and facilities throughout all bush parks to enhance the lifestyle for everyone.

## PARKLANDS GUIDING PRINCIPLES

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**The Board will achieve its Mission by:**

- developing policy in accordance with *best practice* social, ecological and recreational principles;
- considering the needs of present and future generations in all policy decisions;
- ensuring that the community has appropriate input into all strategic planning and policy development;
- facilitating a common public vision for the development and management of the **Parklands** in order to ensure community 'ownership'; and
- ensuring **Parklands** achieves financial sustainability.

# PARKLANDS VALUES

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Six core values have been identified that underpin the future planning and activities of Parklands Albury Wodonga.

These values guide the development of Parklands' Constitution, its planning and policies as it undertakes its journey towards achievement of its vision.

**Sustainability:** The principles of sustainable development ensure Parklands' decisions are for the long term.

**Regionality and uniqueness:** The bush lands surrounding and within the urban areas of Albury-Wodonga promoted as a regional asset. These bush parks have a special significance: their open space is part of the regional structure providing diversity of recreational pursuits.

**Accessibility and availability:** Visitors seek to access the bush areas along its tracks, roads and along the waterways. These lands need to project a welcoming and user friendly face.

**Quality and enjoyment:** Parklands aims to provide quality facilities in terms of project design, quality of landscape and quality of openness to enhance the naturalness whilst providing peace and quietness experiences for visitors.

**Innovation and creativity:** Parklands will be innovative in applying techniques to protect and enhance the ecological resources of the bush parks.

**Effective use of resources:** The acceptance of 'quality' as a core value extends to the provision of value for money in what Parklands does within the bush parks.



# PARKLANDS OBJECTS

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## Object 1

Optimizing the biodiversity of the reserved land surrounding the cities.

## Object 2

Educating the regional community about environmental issues and the wise use of resources such as soil, water and vegetation.

## Object 3

Providing opportunities for volunteers and members of the general community to engage with and learn about the natural environment through the implementation of conservation works plans and programs, and the development of passive recreational opportunities in the reserves.

## Object 4

Establishing and maintaining a public fund to be called the "Parklands Public Fund" for the specific purpose of supporting the environmental objectives of **Parklands**.

## Object 5

Providing international best practice environment and passive recreation management guidance to the **community through the setting of** policies, goals and priorities, by developing appropriate plans and by monitoring on ground outcomes.

## Object 6

Involving the community through regularly seeking their views, advice and participation.

## Object 7

Achieving financial independence through rigorous pursuit of government funding, corporate sponsorship and commercial practices which are compatible with environmental and heritage values; and

## Object 8

**Parklands** shall be organised and operated exclusively for the attainment of, and holds its assets and income on trust exclusively for those objects.

# PARKLANDS STAFF

*At 30 JUNE 2013*

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Ranger – Community / Team Leader

Ant Packer

Ranger – Community Engagement

Danny Jones

Ranger – Planning & GIS

Toby Grant

Ranger – Field

David Saxton

Ranger – Field / Youth Programs

Tim Alexander

Finance Manage

Noeline Elvin



# CHAIRMAN'S BOARD REPORT

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Dear Friends and Partners of Parklands Albury Wodonga, welcome to the 16<sup>th</sup> Annual Report covering the financial year to 30<sup>th</sup> June 2013.

This Annual Report like others before informs on the activities of people and volunteers in your parklands.

While Parklands Albury Wodonga manages on behalf of future generations a diversity of public lands, it is our commitment to inclusion which is focused on engaging a broad spectrum of the regional community, business and government, is what makes this organisation unique and valued.

During the year, an Inclusion Policy was adopted and we worked to apply these principles across all aspects of the organisation.

At a governance level, this commitment is demonstrated through diversifying our Board membership through targeted recruitment based on gender, youth and skills mix.

At a strategic level, the organisation sought to establish mechanisms and processes to ensure all stakeholders were given opportunities to input into the organisation's strategic plans and direction.

## Board Operations

I thank the honorary Board of Directors for their considerable contributions towards guiding the longer term strategic direction of the organisation.

The diverse backgrounds of our Directors brought a wealth of knowledge, experience and new approaches to our strategic direction.

## Inclusive Relationships

Parklands Albury Wodonga is committed to effective and appropriate relationships with our many stakeholders. We recognise that authentic and well-planned stakeholder engagement leads to positive outcomes for the community and creates more responsive policies, more appropriate decisions, better delivery of services and an improvement in the sustainability of programs and services.

Throughout the year, new policies and procedures were developed to guide decision making as a number of new and emerging issues arose, with a focus on inclusivity. An important lesson we learnt during the year was the importance of spending time learning about people and places.

A key strategic role the Board played during the year was through presentations made by Board members to update key stakeholders on progress towards Parklands Strategic Plan 2010 - 2022. These included meetings with Councillors, Members of Parliament and Peak Bodies. It is through this inclusive approach that we anticipate increased collaboration in the implementation of Parklands Strategic Plan.

Parklands Albury Wodonga strives to create an inclusive culture in which;

- difference is recognized and valued
- bring together men and women from diverse backgrounds
- give each person the opportunity to contribute their skills, experience and perspectives

We believe that we are then able to deliver the best solutions to challenges and deliver sustainable value so everyone benefits.

*"When you ask someone what motivates them to change their behaviour it generally comes down to a feeling, for example, wanting to leave their 'place' in good condition for future generations, or wanting to preserve the special 'place' where they went fishing with their Dad. Emotion is what drives us to do most things, yet it is often not talked about and few resources are allocated to taking the time to understand the socio-cultural context within which someone is located. Without this understanding it is difficult to develop guidelines, management recommendations or tools that will be used. Trust and confidence take a long time to build, and asking someone to change their behaviour overnight is difficult when there may be no immediate benefit to them."*

- Dr Siwan Lovett from Australian River Restoration Centre, Canberra

## **Shift from Cooperation to Collaboration**

Our commitment to a partnership culture evolved further during the year by leading a shift in our "*modus operandi*" from cooperation to collaboration.

Cooperation is an informal arrangement in which the individual organisations or stakeholders maintain their separate mandates and responsibilities, but do some work together to meet a common goal.

Collaboration involves organisations coming together and fundamentally changing their individual approaches to a goal to allow for the sharing of resources and responsibilities.

An example of the strength of such relationships was the announcement of success with a collaborative bid with Mungabareena Aboriginal Corporation, Wilson Transformer Company and Bonegilla Rail Trail Advisory Group to construct a 600 metre steel boardwalk across the Kiewa floodplain.

I take this opportunity to thank the corporate partners and supporters of Parklands Albury Wodonga for their ongoing support. Your financial contributions and staff involvement help us make an invaluable difference.

I also thank my colleagues on the Board and members of the growing number of Friends Groups for their contribution and support steering Parklands Albury Wodonga in building the social inclusion agenda as part of the process of building community and environmental resilience.

Finally, a special mention of participation by the young thanks, for worked in and visited the Region's Parklands. We look forward to your return to see where a tree was planted and thriving communities of native plants.

*Writers such as Banjo Patterson and Dorothea McKellar provide us with insights into their connection with country. Without an understanding of the emotion that drives people to do particular things, it is often difficult to gain trust and acceptance from those you might wish to work with to improve natural resources management outcomes.*

*The Five P's stand for: Profit, Proof, People, Place and Promise were developed to highlight the full range of factors that impact on natural resources management decision making.*

- Lovett S (2013) "People, Passion and Place: broadening our ideas about river "knowledge"

## The Future

In closing, a quote that encapsulates Parklands Values;

*Our work in natural resource management needs to be inclusive, celebratory, and able to incorporate the range of experiences, and hence knowledge, people have of their environment.*

Dr Siwan Lovett from Australian River Restoration Centre, Canberra

Parklands Albury Wodonga's inclusive stakeholder relationship approach continues to resolve longer-term community access and environmental restoration challenges. Together we achieve so much more by working collaboratively, cooperatively and inclusively.

*Dennis Toohey  
Chairman*



*The Hon. Ryan Smith - Minister for Environment and Climate Change, The Hon. Bill Tilley MP, Workways Australia staff and Parklands Board on a tour in November 2012.*



# INSURANCE OF DIRECTORS AND OFFICERS

*At 30 JUNE 2013*

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## Insurance of Directors and Officers

During the financial year 2012/2013 Parklands Albury Wodonga Ltd paid a premium of \$3,618.44 to insure directors and officers of Parklands Albury Wodonga Ltd.

**The Directors of Parklands** covered, include: Charmaine Stefani, Dennis Toohey, Patricia Gould, Phil Oates and Vern Hilditch.

**The Officers of Parklands** covered, include Ant Packer, Danny Jones, David Saxton, Noeline Elvin, Tim Alexander and Toby Grant.

The liabilities insured include costs and expenses that may be incurred in defending civil or criminal proceedings that may be brought against the officers in their capacity as officers for Albury Wodonga Regional Parklands Inc. and or Parklands Albury Wodonga Limited.



# OPERATIONS REPORT

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The year ending 30<sup>th</sup> June 2013 was focused on inclusivity. Parklands Albury Wodonga actively engaged a diverse cross section of the community and stakeholders in all aspects of planning, implementation and review. New partnerships were initiated to specifically include more marginalised and isolated community members and groups.

During the past year, the journey to further enhance the regional parklands environment, improve community access and develop co-management models involved much time spent in the field broadening our understanding of people, passion and place. The journey has been an emotional one as local Friends Groups, supported by Parklands, worked to transform grazier perceptions of exclusive use of Crown land to one of shared use and cooperation. Parklands takes this opportunity to acknowledge the extraordinary resilience of community leaders who have weathered the emotional storms and to neighbouring landholders for their considerable time and openness to new land use arrangements.

The longer term benefits of this inclusive approach were celebrated in October 2012 at the official opening of the Sandy Creek Bridge on the High Country Rail Trail. This project was implemented collaboratively by six partner organisations and another five partner organisations assisted with the organisation of this opening event. Eight years ago, we were standing at the same site, exploring different perspectives of land use.

Parklands is committed to effective and appropriate relationships with its various stakeholders. We recognise that authentic and well-planned stakeholder engagement leads to positive outcomes for the community and creates more responsive policies, more appropriate decisions, better delivery of services and an improvement in the sustainability of programs and services.

Our mantra for the past year has focused on inclusivity, materiality (that is, keeping stakeholders informed of issues that may be significant to them), responsiveness and accountability.

## **SOCIAL INCLUSION – HOW WE WORK**

*“If you want to travel quicker, go alone...  
If you want to travel further, go together”*

This African proverb says in few words, what Parklands Albury Wodonga is all about. Community involvement and participation in all aspects of the organisation means that the social inclusion outcomes are just as important as the physical outcomes.

### ***Lots of people ...***

*12 Friends Groups empowered  
9 partner organizations collaborated  
95 partner organizations cooperated  
1,692 volunteers involved  
\$652,939 volunteer hours contributed  
1,070 community members engaged  
63 neighbouring landholders consulted*

## **ENVIRONMENTAL OUTCOMES**

With a focus on inclusivity and social inclusion, we worked cooperatively, collaboratively and involved 95 partner organisations and 1,692 volunteers in large scale environmental and heritage restoration projects over the past year.

### ***Lots of on ground outcomes...***

*6.3km fences constructed  
26,500 seedlings planted  
106km environmental corridors maintained  
1,900 hectares blackberries sprayed  
39 restoration projects on other public lands*

## **FINANCIAL OUTCOMES**

The social inclusion approach is about all sectors of the community - government, business, the not-for-profit sector, communities and individuals – working together.

Thank you to the following partners for their financial contributions.

### **Lots of financial supporters...**

#### **Community Financial Partners:**

Albury Conservation Company  
Baranduda Landcare Group  
Border Trust  
Community members (tax deductible donations)  
Friends of Chiltern Mt Pilot National Park  
Holbrook Landcare Network  
Kiewa Landcare Network  
Nature Conservation Trust of NSW  
Royal Australian Historical Society  
Scanlon Foundation  
Tallangatta Construction & Maintenance  
Tallangatta Rotary Club  
Tangambalanga Lions Club  
The R E Ross Trust  
Wodonga APEX Club  
Wodonga Raiders Junior Football Club

#### **Business Financial Partners:**

Albury Wodonga Health  
Dysons Buses  
Hume Building Society  
Lester & Son Funeral Directors  
Norske Skog Albury  
Riverside Housing Estate  
Specialty Press  
Workways

#### **Government Financial Partners:**

Albury City Council  
Albury Wodonga Military Area  
Australian Government's "Grants to Voluntary Environment, Sustainability and Heritage Organisations (GVESHO) program"  
City of Wodonga  
Corrections Victoria  
Department of Environment & Primary Industries (Vic)  
Department of Environment, Heritage, Water, Population & Communities (Federal)  
Department of Resources, Energy & Tourism (Federal)  
Indigo Shire Council  
Land and Property Management Authority (NSW)  
Murray Catchment Management Authority (NSW)  
North East Catchment Management Authority (Vic)  
NSW Office of Water  
NSW Office of Environment & Heritage  
Towong Shire Council

## SUSTAINABILITY OUTCOMES

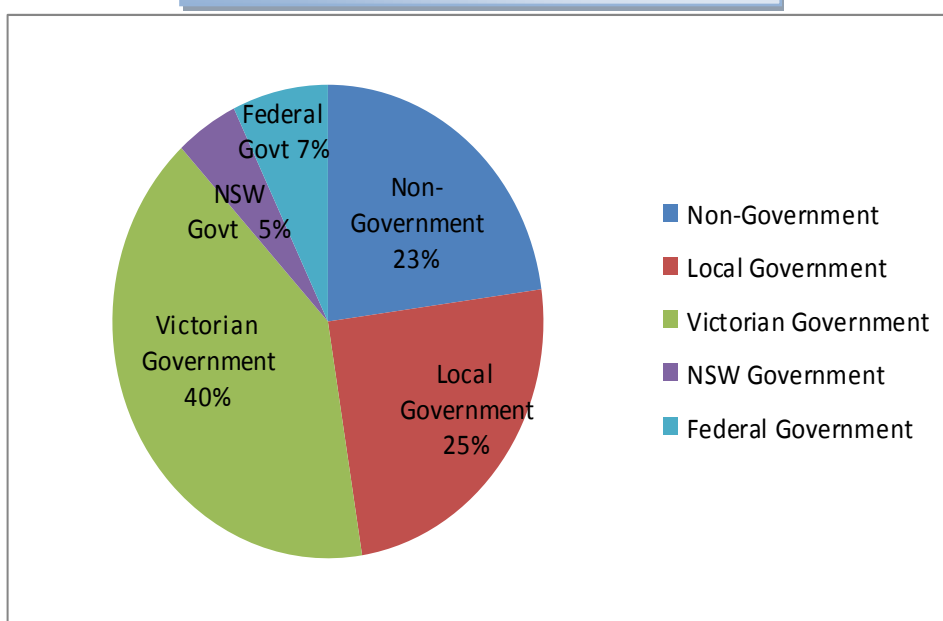
The social value of our actions should concern us now and for the impact on future generations. How we do business and why we do business is no exception. Social businesses show how market efficiencies can be harnessed for social good, not just to reward capital.

To meet the challenges of an increasingly variable climate, the financial and food crises, we need businesses that can deliver

on the bottom line, and also on social outcomes, job security, environmental sustainability and community empowerment.

To survive and thrive in a changing world, we have been working to diversify our revenue base. We have a diversified approach with respect to the three levels of government, as illustrated below;

**Diversified revenue base in 2012-13...**



We are also working to diversify the types of revenue. Below are some examples of how we are tracking with this and opportunities to partner with new organisations in the future.

**Diversified revenue activities in 2012-13...**





## **STRATEGIC OUTCOMES**

The following pages of this Annual Report summarise how our focus for the past year on people, partners and park projects achieved key goals and outcomes identified in the Parklands Albury Wodonga Strategic Plan 2010-2022.

Through our focus on inclusivity, Parklands will continue to work to increase the quantity and diversity of people connecting with country through involvement. A quality volunteer and visitor experience contributes significantly to the economic, social, environmental, health, wellbeing and resilience of regional communities.

Finally, I would like to thank and recognise the commitment of the Parklands Board, staff and Friends Groups. “The Team” has wide-ranging skills across many disciplines. Their dedication to the community and environment, and their positive attitudes and professionalism are greatly valued.

Ant Packer  
Community Ranger



*Restoration of the trestle bridge at Edgar's Road, Koetong*



*The Bonegilla Rail Trail Advisory Group designing and creating signage for station sites.*



# GOAL 1 - SUSTAINABLE LANDSCAPES

*To enhance the biodiversity of the riverine landscape and regional parklands through community involvement.*

## OUTCOME:

- A community proud of its ecologically improved and integrated Riverine Landscape linked to the features of the Albury-Wodonga Region.
- More people volunteering in the parks.

## ACTIONS:

**Environmental sustainability** through maintenance, enhancement and creation of habitats. Key fencing, re-vegetation and bush restoration actions identified in the 12 Year Strategic Plan and 3 Year Action Plans were implemented and proposals submitted to fund the capital components (fence materials and plants) of further stages.

Monitoring sites were established at high conservation value regional parklands and threatened species recovery programs continued. Nestboxes for the endangered Tuan and Phascogale were installed and monitored across 8 regional parklands. Weeds were removed from the endangered *Diuris Oakland's* orchid sites and more *Swainsona galiopholia* was planted to increase this threatened species population.

Collaborative funding applications for larger capital infrastructure were progressed during the year. Restoration works on three rail trail trestle bridges were implemented, funding for a 600metre steel boardwalk across the Kiewa floodplain was offered and funding proposals for four swing bridges along the Wodonga to Wahgunyah Murray River Track were submitted for consideration.



*Monitoring*

**Financial sustainability** through longer term financial planning and diversifying income sources.

Actions during the year included establishing 4 Memorandum of Understandings, 3 joint Projects, 35 contracts, 3 new longer term financial partners and a shift of income to new areas including philanthropic, donations, events, sponsorships and new products and services.

**Community Sustainability** through building and maintaining quality relationships with twelve Friends / Custodian Groups.

Staff attended over 46 Committee meetings, participated in 7 delegations and worked collaboratively to secure project funding to progress Friends Group priorities.

**Carbon Neutral** through reducing, reusing, recycling and planting to offset the organization's carbon footprint.

In addition to planting seedlings for a third year to offset Parklands annual vehicular fuel and electricity use, the voluntary Growing Green Program provided opportunities for three local businesses to offset their annual emissions. Thank you and congratulations to Hume Building Society for their leadership in this initiative. HBS Staff, family and friends participated in their 10<sup>th</sup> annual Growing Green Planting Day on Gateway Island.

## GOAL 2 –A POSITIVE IDENTITY

*To develop a positive identity for the riverine landscape and the regional parklands where visitors experience its character and importance*

### OUTCOME:

- Positive word-of-mouth experiences encouraging visitors throughout the seasons.
- More people safely enjoying our parks.

### ACTIONS:

**Consulted with community members and stakeholders;** and involved community groups in producing plans that bring to the fore the intrinsic naturalness of the landscape. During the year our focus was on expanding our park stewardship program with traditional owner groups, custodian groups and volunteer maintenance programs.

**Adopted a distinctive coherent signage program.** During the year 12 track head signs and tribute walls were printed and are in the process of being installed across the regional parklands to improve the visitor experience.

**Improved visitor amenities and addressed the interface issues between the landscapes, i.e. create visually attractive edges.**

The Parks Victoria “Levels of Service” guidelines were applied in allocating resources to maintain the regional parklands. As bush parks, the focus is on slashing for public safety and selective spraying for environmental restoration. This contrasts with maintenance regimes for high use urban parks which are primarily manicured, mown and bare earth sprayed.

Over the summer months, resources were allocated to inspect key water frontage sites on a weekly basis for rubbish, campfires & rope swings. We congratulate the regional community on their efforts to keep these magnificent waterways clean by not dumping garden waste and general rubbish.

Participated in a number of Municipal Fire Prevention meetings during the process of developing a Wodonga-wide Fire Prevention Plan. With the increased patronage of the regional parklands, additional resources have been invested in slashing fire breaks around the perimeters in late spring due to the difficulty of effectively grazing these popular sites. The increased fire awareness in the community has certainly mobilised action and preparedness with a number of regional parklands neighbours actively maintaining sections of our regional parklands firebreaks themselves.

**Identified products and services that respond to community needs**

Input was sought from the general community through a River Frontages Reference Group public meeting in early 2013. Longer term plans were adapted and changed to accommodate suggestions and feedback received from community members, neighbouring landholders and other stakeholders due to our commitment to inclusivity, which is being both open and responsive.



*Koetong Creek bypass*



Over 1,000 people participated in the 2013 AWMA Trail Running Series. These events were run in partnership with the Defence Community (Albury Wodonga Military Area) with the aims to connect the transitory Defence community with the wider community, make the events accessible to all and increase awareness of the regional parklands. The income from these events was shared with the Border Trust (regional charity) and Soldier On (a rehabilitation charity for injured Defence personnel).

Detailed plans were developed for Waterworks and Kiewa Waterside Reserves at Killara and Kiewa townships during the year and applications submitted to fund implementation.

A Social Enterprise Strategy Paper was developed, identifying a number of opportunities for collaboration. We welcome assistance with further investigating the feasibility of some of these options that would provide new products and services for the regional community.

### **Developed partnerships to implement our communications strategy**

Involvement with the North East Regional Tourism Board's regional marketing strategies resulted in attracting new visitors to the region during the High Country Harvest Festival (Full Moon Dinner on the Sandy Creek Bridge) and the Cycle Salute (Tallangatta Tall Trestle Treadle). These events were organised in partnership with Bonegilla and Tallangatta Rail Trail Advisory Groups, with support from Tallangatta Secondary College VCAL students.

The collaborative revision of the regional parklands brochure provided an opportunity to work closely with Visitor Information Centre staff from Albury and Wodonga. Nearly half of the newly printed brochures have already been distributed.

Over 120 people participated in the second Nail Can Hill Wildflower Walk and launch of the *Along the Bush Tracks* booklet. Thank you to Albury City Council and Murray Catchment Management Authority for sponsoring the reprint of this popular book that was originally authored by Friends of Monument Hill Association and Albury Wodonga Field Naturalists.



*Big Red Gum Gateway West*



*Fishy Trail Run 2013*



*Hume Building Society 10th Anniversary Planting Day*

## GOAL 3 –CULTURE AND HERITAGE

*To undertake activities supporting Indigenous co-management and the harmonious use of the Riverine Landscape by our regional community*

### OUTCOME:

- Community partakes of culture and heritage interpretations and supportive of water and land uses that are physically suitable.
- Greater community awareness of the regional natural and cultural assets.
- More people safely enjoying our parks.

### ACTIONS:

Staff worked with the Dhudhuroa Traditional Owner Group and Archaeologists Jo Bell and Associates to develop a Cultural Heritage Management Plan for 11km's of the Wodonga to Wahgunyah Murray River track. Representatives from a number of Friends Groups and City of Wodonga participated in a Cultural Awareness Day at Burraja, which was organised by the local Indigenous community. The knowledge gained through this will assist us in ensuring Aboriginal heritage is protected during the process of establishing this new walking track.

Time continued to be invested into fundraising for a larger scale Cultural Heritage Management Plan that would enable planned track projects to be implemented across the regional parklands.

Discussions began with the Indigenous community, with plans to replace the deteriorating Indigenous signage at Gateway Island with new interpretation and public artworks.

A range of actions were undertaken to facilitate the development of appropriate outdoor cultural and heritage experiences where visitors are immersed in the values of the Landscape. Input was provided to the Hume Region *Significant Tracks and Trails Strategy*; and the Murray River Tourism Board's *Murray River Adventure Trail Feasibility Study*.

Staff supported and promoted Friends Group events, such as Friends of Rail Trail quarterly rides and Baranduda Landcare Group biodiversity surveys.

Other cultural heritage activities included a series of week-long trestle bridge restoration working bees, which provided opportunities for volunteers to learn traditional timber bridge building skills, under the supervision of the Puffing Billy Preservation Society's John Shaw.



*Sandy Creek Bridge opening – October 2012*



*Cultural Heritage Management Plan Survey*



## GOAL 4 –SOCIAL ENTERPRISE

*To undertake activities that empower marginalised community members.*

### OUTCOME:

- Increasing number of quality relationships and alliances that reduce social isolation and empower marginalised community members.
- More people safely enjoying our parks.

### ACTIONS:

Support was provided to long term unemployed by providing quality volunteer work experience, training and mentoring. During the year, this included some casual employment to assist with a remote, labour-intensive project.

A diversity of school volunteering days were supported during the year, providing opportunities for school students to connect with community, country and learn new skills, such as fencing, mountain bike track construction, erosion control, revegetation and environmental weed removal.

The Parklands – Corrections Victoria diversion program continued for a 14<sup>th</sup> year, connecting community service order participants with country and providing opportunities to build communication and constructive problem-solving skills. The Land Mates Team from Beechworth Prison

enjoyed a break from flood recovery works to help construct new fences along a section of the High Country Rail Trail.

Murray Valley Centre and Parklands gave a joint presentation at the Border Trust's annual Showcase, sharing some of the highlights of the 7<sup>th</sup> year of the Parklands dis-Ability volunteer program.

During the year we worked with representatives from the Bhutanese Community of Albury Inc. and Riverina Institute of TAFE (National Environment Centre) to identify an easy access public land site to establish a community market garden. We look forward to working with the Market Garden Group to provide opportunities for connection to community, country, transfer of skills and support for newly arrived refugees to generate income.



*Wodonga Senior VCAL students and  
Bonegilla Advisory Group*



*Murray Valley Centre Team*



# GOAL 5 –REGIONAL RELATIONSHIPS

*To undertake activities that develop relationships and alliances with community groups, other agencies and organisations that serves the interests of our regional community.*

## OUTCOME:

- Increasing number of quality relationships and alliances that lead to ecological and visitor benefits.
- More people becoming advocates in, for and about our parks.
- A community valuing partnerships and actively working together to connect communities and build social inclusion in the process of enhancing our natural and cultural heritage.
- More stakeholders financially supporting the parks.

## ACTIONS:

Thank you to the following 95 organisations who partnered with Parklands Albury Wodonga during the past year to plan, review, implement and participate in park projects.

Albury City Council	Mungabareena Aboriginal Corporation
Albury High School	Murray Catchment Management Authority
Albury Northside Chamber of Commerce	Murray Industry & Community Education Employment Partnership Inc. (MICEEP)
Albury Wodonga Community College	Murray Darling Association
Albury Wodonga Corporation	Murray Darling Freshwater Research Centre
Albury Wodonga Health	Murray High School
Albury Wodonga Home School	Murray Regional Tourism Board
Albury Wodonga Military Area Trail Runners	Murray River Action Group
Albury Wodonga Mountain Bikers	Murray Valley Centre
Albury Wodonga Pedal Power	National Environment Centre (Riverina Institute of TAFE)
Albury Wodonga Volunteer Resource Bureau	Nature Conservation Trust of NSW
Australian Taxation Office	North East Anglers Inc.
Baranduda Landcare Group	North East Catchment Management Authority
Bhutanese Community of Albury Inc.	North East Regional Water Authority
Bicycle Network Victoria	NSW Bush Fire Brigade Services
Bidja Bila Landcare Group	NSW Nature Conservation Trust
Bonegilla CFA	NSW Office of Water
Bonegilla Migrant Experience Steering Committee	Office of Environment and Heritage
Bonegilla Rail Trail Advisory Group	Parks Forum
Border Trust	Parks Victoria
Border Bushwalking Club	Puffing Billy Preservation Society
Bungambrawartha Creek Care	Rail Trails Australia
Catholic College Wodonga	Regional Development Victoria
Charles Sturt University	Riverside Estate
City of Wodonga	Royal Australian Historical Society
Corrections Victoria	Scanlan Foundation
Country Fire Authority – Region 24	Slopes to Summit Great Eastern Ranges
DOJ (Department of Justice - Vic)	Soldier On Foundation
DEPI (Department of Environment & Primary Industries - Vic)	Tallangatta CFA
DEHWPC (Department of Environment, Heritage, Water, Population & Communities - Federal)	Tallangatta Construction & Maintenance
DRET (Department of Resources, Energy & Tourism - Federal)	Tallangatta Rail Trail Advisory Group
DOT (Department of Transport)	Tallangatta Secondary College
Fisheries Victoria	Tangambalanga Lions Club
Friends of Padman – Mates Park	Tallangatta Rotary Club
Friends of Willow Park	Tangambalanga Lions Club
FRRR (Foundation for Regional Renewal)	The R E Ross Trust
Goulburn Murray Water	Thurgoona / Woolshed Creek Landcare Group
Holbrook Landcare Network	Tourism North East
House Creek (new Steward Groups)	Towong Shire Council
Hume Building Society	Victorian Bicycle Advisory Council
Indigo Shire Council	Victory Lutheran College
James Fallon High School	VicRoads
Kiewa CFA	VicTrack
Kiewa River Reserve Access Group	West Wodonga Primary School
Kiewa Landcare Network	Wilsons Transformer Company
Koetong Shelley Development Assoc.	Wodonga APEX
Land & Property Management Authority	Wodonga Senior Secondary College
Lester & Company Funeral Directors	Wodonga TAFE
Mars Petcare	Wodonga Urban Landcare Network
	Workways Australia

# PARKLANDS ALBURY WODONGA LIMITED

ABN: 75 109 213 121

Financial Report  
for the year ended 30 June, 2013

**PARKLANDS ALBURY WODONGA LIMITED**

**ABN: 75 109 213 121**

**30 June, 2013**

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**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**DIRECTORS' REPORT**

Your directors present this report on the company for the financial year ended 30 June 2013.

**Directors**

The names of each person who has been a director during the year and to the date of this report are:

John Alker Jones (resigned 23 May 2013)  
 Daryl Betteridge (resigned 18 October 2012)  
 Patricia Gould (commenced 18 April 2013)  
 Vern Hilditch  
 Phil Oates  
 Charmaine Stefani (commenced 17 January 2013)  
 Dennis Toohey

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

**Principal Activities**

The principal activity of the company during the financial year was environmentally restoring degraded bush parks around the cities of Albury and Wodonga and region to replicate an environment which we reasonably assume to have existed prior to European settlement. This will be achieved by implementing the Objects of our constitution (conservation, education and passive recreation).

The company's short-term objectives are to:

- **Sustainable landscapes:** to enhance the biodiversity of the Riverine Landscape and regional parklands through community involvement.
- **A positive identity:** to develop a positive identity for the Riverine Landscape where visitors experience its character and importance.
- **Culture and Heritage:** to undertake activities supporting Indigenous Co-Management and the harmonious use of the Riverine Landscape by our regional community.
- **Regional Relationships and Alliances:** to undertake activities that develop relationships and alliances with community groups, other agencies and organisations that serve the interests of our regional community.

The company's long-term objectives are to:

- Restore diverse bush parklands, supporting the spiritual and physical wellbeing of current and future generations, achieved in partnership with the Albury Wodonga regional community.
- Establish linear wildlife corridors and recreational trails from Corryong to Corowa-Wahgunyah and from Tangambalanga to Thurgoona.

**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**DIRECTORS' REPORT**

### Strategies

To achieve its stated objectives, the company has adopted the following strategies:

- **Involve** community, business and government in this environmental restoration process, building community capacity, social inclusion, resilience and a partnership culture.
- **Engage** the regional community (community – business – government) in the planned and cost effective development of the regional bush parklands with a recreational, heritage and conservation perspective.
- **Facilitate** the creation of linkages between major parks, trails and facilities especially throughout all bush parks to enhance the lifestyle
- **Build** an appreciation of natural and cultural heritage values.

### Key Performance Measures

The company measures its own performance through the use of both quantitative and qualitative benchmarks. The benchmarks are used by the directors to assess the financial sustainability of the company and whether the company's short-term and long-term objectives are being achieved.

	<b>2013</b>	<b>2012</b>
	<b>Actual</b>	<b>Actual</b>
<b><i>On Ground Outcomes</i></b>		
Kilometres of fences	6.3km	9.7km
Number of seedlings planted	26,500	38,020
Kilometres of walking tracks built	0.2km	2km
Kilometres of Environmental corridors maintained	106km	106km
<b><i>People Outcomes</i></b>		
Number of partner organisations	95	82
Number of Friends Groups supported	12	11
Number of volunteers participating	1,692	3,841
Value of volunteer work hours provided	\$652,939	\$758,010

**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**DIRECTORS' REPORT**

	<b>2013</b>	<b>2012</b>
	<b>%</b>	<b>%</b>
<b><i>Operational and Financial</i></b>		
Proportion of income sourced from:		
Business	23	31
Local Government	25	28
State Government-Vic/NSW	45	30
Federal Government	7	11
Proportion of expenditure spent on:		
Employment	53	56
Materials	24	22
Vehicles	9	9
Administration & Insurance	12	12
Marketing	2	1

**Information on Directors**

<b>Dennis Toohey</b>	–	Chairman
Qualifications	–	Agriculture, Agriculture Extension and Executive Management
Experience	–	Agribusiness Consultant and former Director of Primary Industries
Special Responsibilities	–	Community representative since 2010
<b>C. Philip Oates</b>	–	Secretary / Treasurer
Qualifications	–	Accounting
Experience	–	Former Accountant with Australian Taxation Office
Special Responsibilities	–	Community representative since 2010
<b>Vern Hilditch</b>	–	Director
Qualifications	–	Agricultural Science and Education
Experience	–	Principal of Wodonga Senior Secondary College and Hume Region
Special Responsibilities	–	Community representative since 2010



**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**DIRECTORS' REPORT**

<b>Charmaine Stefani</b>	–	Director
Qualifications	–	Business
Experience	–	Consultant & previous Board roles in Regional Development & Education
Special Responsibilities	–	Community representative since 2013
<b>Patricia Gould OAM</b>	–	Director
Qualifications	–	Business
Experience	–	39 years as Councillor & 6 year former Mayor of Albury City & numerous Board roles in region
Special Responsibilities	–	Albury City Council representative since 2013

**Meetings of Directors**

During the financial year, 10 meetings of directors (including committee meetings) were held. Attendances by each director were as follows:

	<b>Directors' Meetings</b>	
	<b>Number eligible to attend</b>	<b>Number attended</b>
Alker-Jones, John	9	4
Betteridge, Daryl	4	3
Gould, Patricia	3	2
Hilditch, Vern	10	7
Oates, Phil	10	9
Stefani, Charmaine	5	4
Toohey, Dennis	10	10

The company is incorporated under the *Corporations Act 2001* and is a company limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of \$10 each towards meeting any outstanding obligations of the company. At 30 June 2013, the total amount that members of the company are liable to contribute if the company is wound up is \$50 (2012: \$60).

**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**DIRECTORS' REPORT**

**Auditor's Independence Declaration**

The lead auditor's independence declaration for the year ended 30 June 2013 has been received and can be found on page 6 of the financial report.

Signed in accordance with a resolution of the Board of Directors.



Dennis Toohey (Chair)  
Director



C Philip Oates  
Director

Dated 15<sup>th</sup> day of October 2013.

### **Auditor's Independence Declaration**

As lead auditor for the audit of Parklands Albury Wodonga Limited for the year ended 30 June 2013, I declare that, to the best of my knowledge and belief, there have been:

- a) No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- b) No contraventions of any applicable code of professional conduct in relation to the audit.

Signed in accordance with a resolution of the Board of Directors.



Stephen Clarke  
Partner  
Johnsons MME

Albury  
15<sup>th</sup> October 2013



**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 30 JUNE 2013**

	Note	2013 \$	2012 \$
<b>Revenue from continuing operations</b>			
Parklands service agreements		107,000	100,000
Self generated income		325,242	427,333
Special project grants		139,630	63,735
GVESHO grant funds		3,000	2,000
Parklands Public Fund		16,841	27,775
Friends of Parklands		8,139	-
Corporate sponsorships		13,256	10,752
Interest income		14,126	19,076
Miscellaneous income		1,057	348
Profit on sale of vehicle		<u>165</u>	<u>-</u>
<b>Total revenue and other income</b>		<b>628,456</b>	<b>651,019</b>
<b>Expenses</b>			
Administration		28,039	29,426
Communication & marketing		35,482	8,695
Contract and grant expenses		113,182	138,459
Depreciation		17,881	17,009
Employment expenses		328,353	374,800
Finance costs		838	2,565
General insurance		18,940	20,088
Occupancy expenses		12,010	11,393
Other expenses from ordinary activities		9,439	9,675
Provision for doubtful debts		-	(240)
Staff and board expenses		1,785	1,290
Staff support and training		3,830	4,364
Tools and supplies		7,918	10,221
Vehicle and plant expenses		<u>38,890</u>	<u>41,478</u>
<b>Total expenses</b>		<b><u>616,587</u></b>	<b><u>669,223</u></b>
<b>Surplus (deficit) for the year</b>		<b><u>11,869</u></b>	<b><u>(18,204)</u></b>
<b>Total comprehensive income (loss) for the year</b>		<b><u>11,869</u></b>	<b><u>(18,204)</u></b>

The accompanying notes form part of these financial statements

**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2013**

	Note	2013 \$	2012 \$
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	3	444,299	453,656
Trade and other receivables	4	113,556	62,807
Other current assets	5	<u>2,785</u>	<u>2,411</u>
<b>Total current assets</b>		<b><u>560,640</u></b>	<b><u>518,874</u></b>
<b>Non-current assets</b>			
Plant and equipment	6	<u>40,395</u>	<u>40,823</u>
<b>Total non-current assets</b>		<b><u>40,395</u></b>	<b><u>40,823</u></b>
<b>Total assets</b>		<b><u>601,035</u></b>	<b><u>559,697</u></b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	7	31,020	37,425
Borrowings	8	-	13,497
Provisions	9	70,202	47,515
Other current liabilities	10	<u>175,974</u>	<u>131,024</u>
<b>Total current liabilities</b>		<b><u>277,196</u></b>	<b><u>229,461</u></b>
<b>Non-current liabilities</b>			
Borrowings	8	50,000	50,000
Provisions	9	<u>-</u>	<u>18,266</u>
<b>Total non-current liabilities</b>		<b><u>50,000</u></b>	<b><u>68,266</u></b>
<b>Total liabilities</b>		<b><u>327,196</u></b>	<b><u>297,727</u></b>
<b>Net assets</b>		<b><u>273,839</u></b>	<b><u>261,970</u></b>
<b>Equity</b>			
Retained earnings		<u>273,839</u>	<u>261,970</u>
<b>Total equity</b>		<b><u>273,839</u></b>	<b><u>261,970</u></b>

The accompanying notes form part of these financial statements

**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 30 JUNE 2013**

	Note	2013 \$	2012 \$
Balance at 1 July		261,970	280,174
Total comprehensive income (loss) for the year		<u>11,869</u>	<u>(18,204)</u>
<b>Balance at 30 June</b>		<b><u>273,839</u></b>	<b><u>261,970</u></b>

**STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2013**

<b>Cash flows from operating activities</b>			
Receipts from customers and supporters		659,293	574,490
Payments to suppliers and employees		(650,630)	(625,148)
Interest received		13,602	22,612
Finance costs		<u>(838)</u>	<u>(2,565)</u>
<b>Net cash provided by operating activities</b>	13	<b><u>21,427</u></b>	<b><u>(30,611)</u></b>
<b>Cash flows from investing activities</b>			
Payments for purchase of property, plant and equipment		(18,651)	(1,104)
Proceeds from sale of vehicle		<u>1,364</u>	<u>-</u>
<b>Net cash used in investing activities</b>		<b><u>(17,287)</u></b>	<b><u>(1,104)</u></b>
<b>Cash flows from financing activities</b>			
Repayment of borrowings		<u>(13,497)</u>	<u>(14,637)</u>
<b>Net cash used in financing activities</b>		<b><u>(13,497)</u></b>	<b><u>(14,637)</u></b>
<b>Net increase/(decrease) in cash held</b>		<b>(9,357)</b>	<b>(46,352)</b>
<b>Cash at beginning of financial year</b>	3	<b><u>453,656</u></b>	<b><u>500,008</u></b>
<b>Cash at end of financial year</b>	3	<b><u>444,299</u></b>	<b><u>453,656</u></b>

The accompanying notes form part of these financial statements



**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**30 JUNE 2013**

**Note 1: Statement of significant accounting policies**

Parklands Albury Wodonga Limited ('the Company') is a company domiciled in Australia.

This general purpose financial report has been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board, and the Corporations Act 2001. Parklands Albury Wodonga Limited is a not-for-profit entity for the purpose of preparing the financial statements.

The financial statements of Parklands Albury Wodonga Limited comply with Australian Accounting Standards and AASB 2010-2 Amendments to Australian Accounting Standards - Reduced Disclosure Requirements as issued by the Australian Accounting Standards Board (AASB).

The financial report has been prepared on the basis of historical cost.

*Not-For-Profit Status*

Under AIFRS, there are requirements that apply specifically to not-for-profit entities that are not consistent with International Financial Reporting Standards (IFRS) requirements. The Company has analysed its purpose, objectives and operating philosophy and determined that it does not have profit generation as a prime objective. Consequently where appropriate the Company has elected to apply options and exemptions within AIFRS that are applicable to not-for-profit entities.

**a) Plant and equipment**

Each class of plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

**b) Impairment of assets**

Assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. Assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

**c) Depreciation**

Depreciation is calculated to write off the net cost of each item of plant and equipment over its expected useful life. Depreciation rates are between 25% and 37.5% p.a. The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**30 JUNE 2013**

**d) Employee benefits**

Provision is made for the company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. The current portion includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the company does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

**e) Provisions**

Provisions are recognised when the entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

**f) Cash and cash equivalents**

Cash and cash equivalents include term deposits held with banks, which are readily convertible to cash on hand.

**g) Revenue and other income**

Revenue is measured at the fair value of the consideration received or receivable. All revenue is stated net of the amount of goods and services tax (GST).

**h) Goods and services tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST. Receivables and payables in the Statement of Financial Position are shown inclusive of GST. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the taxation authority, are presented as operating cash flows.

**i) Income tax**

As the company's primary aim is the management and maintenance of designated environmental land owned by the Crown or designated for use by the community, it is exempt from Income Tax under Section 50-45 of the Income Tax Assessment Act 1997. The company is limited by guarantee and any profits made are retained within the company.

**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**30 JUNE 2013**

**j) Trade receivables**

Collectability of trade receivables is reviewed on an ongoing basis. Debts which are known to be uncollectable are written off by reducing the carrying amount directly.

**k) New standards and interpretations not yet adopted**

No new standards have been identified which, when adopted, would have any significant impact on the Company in the period of initial application.

**l) Unexpended grants**

The company receives grant monies to fund projects either for contracted periods of time or for specific projects irrespective of the period of time required to complete those projects. It is the policy of the company to treat unexpended grant monies as a liability in the statement of financial position where the company is contractually obliged to provide the services in a subsequent financial period to when the grant is received or, in the case of specific project grants, where the project has not been completed.

	Note	2013 \$	2012 \$
<b>Note 2: Auditors' remuneration</b>			
Remuneration of the auditor of the entity for:			
- Auditing or reviewing the financial report		4,285	4,075

**Note 3: Cash and cash equivalents**

Cheque accounts		215,180	75,880
iSave business account		25,181	83,423
Parklands Public Fund	12	594	39,353
Term deposit accounts		<u>203,344</u>	<u>255,000</u>
		<u>444,299</u>	<u>453,656</u>

**Reconciliation of cash**

Cash at the end of the financial year as shown in the cash flow statement is reconciled to items in the balance sheet as follows:

Cash and cash equivalents	<u>444,299</u>	<u>453,656</u>
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**PARKLANDS ALBURY WODONGA LIMITED**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**30 JUNE 2013**

<b>Note 4: Trade and other receivables</b>	<b>Note</b>	<b>2013</b>	<b>2012</b>
		\$	\$
Current			
Trade receivables		113,556	58,243
Sundry Receivables		-	4,564
		<u>113,556</u>	<u>62,807</u>

**Note 5: Other current assets**

Prepayments	1,206	1,210
Borrowing costs sinking fund	-	146
Accrued interest receivable	<u>1,579</u>	<u>1,055</u>
	<u>2,785</u>	<u>2,411</u>

**Note 6: Plant and equipment**

Plant and equipment:		
At cost	97,246	78,594
Accumulated depreciation	<u>(78,058)</u>	<u>(70,310)</u>
	19,188	8,284
Motor vehicles:		
At cost	129,095	134,095
Accumulated depreciation	<u>(107,888)</u>	<u>(101,556)</u>
	21,207	32,539
Total Plant and equipment	<u>40,395</u>	<u>40,823</u>

**Movements in Carrying amounts**

Movements in carrying amounts for each class of plant and equipment between the beginning and the end of the current financial year.

	<b>Plant &amp; Equipment</b>	<b>Motor Vehicles</b>	<b>Total</b>
Net book value at 30 June 2012	8,284	32,539	40,823
Additions – current year	18,651	-	18,651
Disposals – current year	-	(1,364)	(1,364)
Depreciation expense	(7,747)	(10,134)	(17,881)
Profit on disposals	-	166	166
Net book value at 30 June 2013	<u>19,188</u>	<u>21,207</u>	<u>40,395</u>

**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**30 JUNE 2013**

<b>Note 7: Trade and other payables</b>	<b>Note</b>	<b>2013</b>	<b>2012</b>
		<b>\$</b>	<b>\$</b>
Current			
Unsecured liabilities:			
Trade payables		24,394	35,147
Sundry payables		<u>6,626</u>	<u>2,278</u>
		<u>31,020</u>	<u>37,425</u>
<b>Note 8: Borrowings</b>			
Current			
Secured liabilities:			
Hire purchase liabilities	11	<u>-</u>	<u>13,497</u>
Total current borrowings		<u>-</u>	<u>13,497</u>
Non-current			
Unsecured liabilities:			
Albury City Council		<u>50,000</u>	<u>50,000</u>
Total non-current borrowings		<u>50,000</u>	<u>50,000</u>
Total borrowings		<u>50,000</u>	<u>63,497</u>
Assets pledged as security		<u>-</u>	<u>22,002</u>
<b>Note 9: Provisions</b>			
Current			
Provision for annual leave:			
Opening balance at beginning of year		47,515	38,825
Additional provisions raised during year		<u>2,205</u>	<u>8,690</u>
Balance at end of the year		<u>49,720</u>	<u>47,515</u>
Provision for long service leave			
Opening balance at beginning of year		18,266	-
Additional provision raised during year		<u>2,216</u>	<u>-</u>
Balance at end of the year		<u>20,482</u>	<u>-</u>
Total current provisions	1(d)	<u>70,202</u>	<u>47,515</u>
Non-current			
Provision for long service leave			
Opening balance at beginning of year		-	15,727
Additional provision raised during year		<u>-</u>	<u>2,539</u>
Balance at end of the year		<u>-</u>	<u>18,266</u>
Total non-current provisions	1(d)	<u>-</u>	<u>18,266</u>

**PARKLANDS ALBURY WODONGA LIMITED**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**30 JUNE 2013**

<b>Note 10: Other current liabilities</b>	<b>Note</b>	<b>2013</b>	<b>2012</b>
Unexpended grant funds	1(1)	<u>175,974</u>	<u>131,024</u>

**Note 11: Capital and leasing commitments**

a) Hire purchase and lease commitments

Payable – minimum payments			
- not later than 12 months	-	-	15,326
- between 12 months and 5 years	-	-	-
Minimum payments	-	-	15,326
Less future finance charges	-	-	(693)
Less GST deferred	-	-	<u>(1,136)</u>
Present value of minimum payments	-	-	<u>13,497</u>

b) Operating lease commitments

Non-cancellable operating leases contracted for but not capitalised in the financial statements

Payable – minimum lease payments			
- not later than 1 year	3,501	3,502	
- between 1 year and 2 years	584	3,501	
- between 2 years and 5 years	-	584	
- later than 5 years	-	-	
Total lease commitments	<u>4,085</u>	<u>7,587</u>	

The equipment lease is a non-cancellable lease with a five year term, with rent payable monthly in advance.

**Note 12: Movements in Parklands Public Fund bank accounts**

Balance brought forward		39,353	19,877
Deductible donations received		1,341	14,437
Less: bank fees		(7)	-
Fun Run (net)		-	4,749
Interest received		908	290
Less: expenditure during the year		<u>(41,000)</u>	-
	<b>3</b>	<u>594</u>	<u>39,353</u>

**PARKLANDS ALBURY WODONGA LIMITED**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**30 JUNE 2013**

The Parklands Public Fund (PFF) is listed on the Register of Environmental Organisations, and donations of \$2 or more to the PFF are tax deductible. Expenditure from the Parklands Public Fund is overseen by an independent Public Fund Management Committee to ensure compliance with the Australian Taxation Office and Register of Environmental Organisations conditions.

During the 2012-2013 financial year 47 donations totaling \$1,341 were received. \$41,000 of accumulated Public Fund income was expended on environmental projects approved by the independent Public Fund Management Committee.

**Note 13: Reconciliation of net cash flow from operations with profit after income tax**

	<b>2013</b>	<b>2012</b>
	<b>\$</b>	<b>\$</b>
Profit (loss) after income tax	11,869	(18,204)
Profit on sale of assets	(165)	-
Depreciation	17,881	17,009
Changes in assets and liabilities		
(Increase)/decrease in trade receivables	(50,750)	36,989
(Increase)/decrease in prepayments	150	175
(Increase)/decrease in accrued interest receivable	(524)	3,536
Increase/(decrease) in trade payables	(6,405)	13,361
Increase/(decrease) in employment provisions	4,421	11,229
Increase/(decrease) in unexpended grant funds	44,950	(94,442)
Increase/(decrease) in provision for doubtful debts	-	(264)
Cash flow from operations	<u>21,427</u>	<u>(30,611)</u>

**Note 14: Events after the balance sheet date**

No matters or circumstances have arisen since the end of the reporting period which significantly affected or may significantly affect the operations of the entity, the results of those operations, or the state of affairs of the entity in future financial years.

**Note 15: Members' guarantee**

The company is incorporated under the Corporations Act 2001 and is a company limited by guarantee. If the company is wound up, the Constitution states that each member is required to contribute a maximum of \$10 each towards meeting any outstanding obligations of the company. At 30 June 2013 the number of members was 5 (2012: 5).



**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**30 JUNE 2013**

**Note 16: Company details**

The registered office and principal place of business of the company is:

Parklands Albury Wodonga Limited  
 138 Lemke Road  
 Gateway Island  
 Wodonga Vic 3691

**Note 17: Commitments for expenditure**

The Company has no current commitments for capital expenditure.

**Note 18: Contingent liabilities**

The Directors are not aware of any contingent liabilities

**Note 19: Related parties**

a) Directors

The names of persons who were directors of the Company at any time during the financial year are as follows:

John Alker-Jones, Darryl Betteridge, Patricia Gould, Vern Hilditch, C. Philip Oates, Charmaine Stefani and Dennis Toohey.

The directors perform their duties in an honorary capacity.

b) There have been no material transactions with related parties during the year. All other transactions were made on normal commercial terms and conditions no more favourable than those available to other persons unless otherwise stated.

**Note 20: Key management personnel disclosure**

	<b>2013</b>	<b>2012</b>
	<b>\$</b>	<b>\$</b>
Short-term employee benefits	118,441	177,231
Long-term employee benefits	<u>2,215</u>	<u>2,539</u>
Total employee benefits	<u><u>120,656</u></u>	<u><u>179,770</u></u>

Key management personnel are the persons having authority and responsibility for planning, directing and controlling the activities of the company either directly or indirectly. The key management personnel consist of the directors and senior officers responsible for the financial and operational activities of the company.

**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**30 JUNE 2013**

**Note 21: Financial instruments**

The net fair value of cash and monetary financial assets and financial liabilities approximates their carrying amounts as included in the Statement of Financial Position and Notes to the Financial Statements. The carrying amounts have been determined as the amounts currently receivable or payable at the reporting date.

**Note 22: Financial risk management**

The Company is exposed to financial risks in the form of market risk, credit risk and liquidity risk. Risk management is carried out by Management with the approval of the Board of Directors. Management regularly reports to the Board of Directors and regularly reviews and evaluates risk management policies.

The Company holds the following financial instruments:

	<b>Note</b>	<b>2013</b>	<b>2012</b>
Financial assets		\$	\$
Cash and cash equivalents	3	444,299	453,656
Trade and other receivables	4	<u>113,556</u>	<u>62,807</u>
Total financial assets		<u>557,855</u>	<u>516,463</u>
Financial liabilities			
Trade and other payables	7	31,020	37,425
Borrowings	8	<u>50,000</u>	<u>63,497</u>
Total financial liabilities		<u>81,020</u>	<u>100,922</u>

- a) Market risk – the Company's exposure to market risk is fundamentally limited to the risk of interest rate changes. Monies are deposited at the Hume Building Society in interest-bearing investments. At the end of the year there was \$203,344 held in term deposits at interest rates of between 4.0% and 4.15% and \$25,515 in iSave accounts at an interest rate of 2.75%. All other accounts are held at the Hume Building Society at interest rates of 0.75%.
- b) Credit risk – arises from cash and cash equivalents and trade and other receivables. Management monitors outstanding receivables based on past history and maintains an ongoing policy of debt collection procedures with regular reviews of receivables for possible impairment. All deposits are with the Hume Building Society.
- c) Liquidity risk – Management and the Board of Directors manage liquidity risk by continuously monitoring forecast and actual cash and matching the maturity profiles of financial assets and liabilities. Surplus funds are generally invested in interest earning deposits with the Hume Building Society.

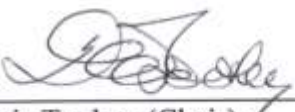
**PARKLANDS ALBURY WODONGA LIMITED**  
**ABN: 75 109 213 121**

**DIRECTORS' DECLARATION**

The Directors of the Company declare that:

1. the financial statements and notes, as set out on pages 7 to 18 are in accordance with the Corporations Act 2001 and:
  - (a) comply with Accounting Standards – Reduced Disclosure Requirements, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
  - (b) give a true and fair view of the financial position as at 30 June 2013 and of the performance as represented by the results of the operations, changes in equity and cash flows, for the year ended on that date; and
2. in the Directors' opinion there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

  
 \_\_\_\_\_  
 Dennis Toohey (Chair)  
 Director

  
 \_\_\_\_\_  
 C Philip Oates  
 Director

Dated 15<sup>th</sup> day of October 2013.

## Independent auditor's report to the members of Parklands Albury Wodonga Ltd

### Report on the Financial Statements

We have audited the financial statements of Parklands Albury Wodonga Ltd, which comprises the statement of financial position at 30 June 2013, and the statement of profit and loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, a summary of accounting policies, other explanatory notes and the Directors' declaration.

### *Directors' Responsibility for the Financial Statements*

The Directors' of Parklands Albury Wodonga Ltd are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001*. This responsibility includes designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial statements.

The financial statements have been prepared for distribution to members for the purpose of fulfilling the Director's financial reporting requirements under the *Corporations Act 2001*. We disclaim any assumption of responsibility for any reliance on this report or on the financial statements to which it relates to any person other than the members, or for any purpose other than that for which it was prepared.

#### ACHIEVING GOALS TOGETHER

520 Swift Street PO Box 375 Albury NSW 2640 T: (02) 6023 9100 F: (02) 6021 2154  
E: [financialadvisory@johnsonsmme.com.au](mailto:financialadvisory@johnsonsmme.com.au) W: [www.johnsonsmme.com.au](http://www.johnsonsmme.com.au)  
Johnson's MME Financial Advisory Pty Ltd ABN 30 141 828 033 AFSL 353 848



## Independent auditor's report (continued)

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.


### *Independence*


In conducting our audit we have complied with the independence requirements of the *Corporations Act 2001*. We confirm that the independence declaration required by the *Corporations Act 2001*, provided to the Directors on the 15<sup>th</sup> October 2013, would be in the same terms if provided by the Directors at the date of this audit report.

### **Auditor's Opinion**

In our opinion the financial statements of Parklands Albury Wodonga Ltd is in accordance with the *Corporations Act 2001*, including:

- a) giving a true and fair view of Parkland Albury Wodonga Ltd's financial position as at 30 June 2013 and of its performance for the year ended on that date; and
- b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

  
 Johnsons MME  
 Chartered Accountants

  
 Stephen Clarke  
 Partner

Albury  
 15<sup>th</sup> October 2013







Clearing/Benching a track around a timber trestle bridge near Koetong

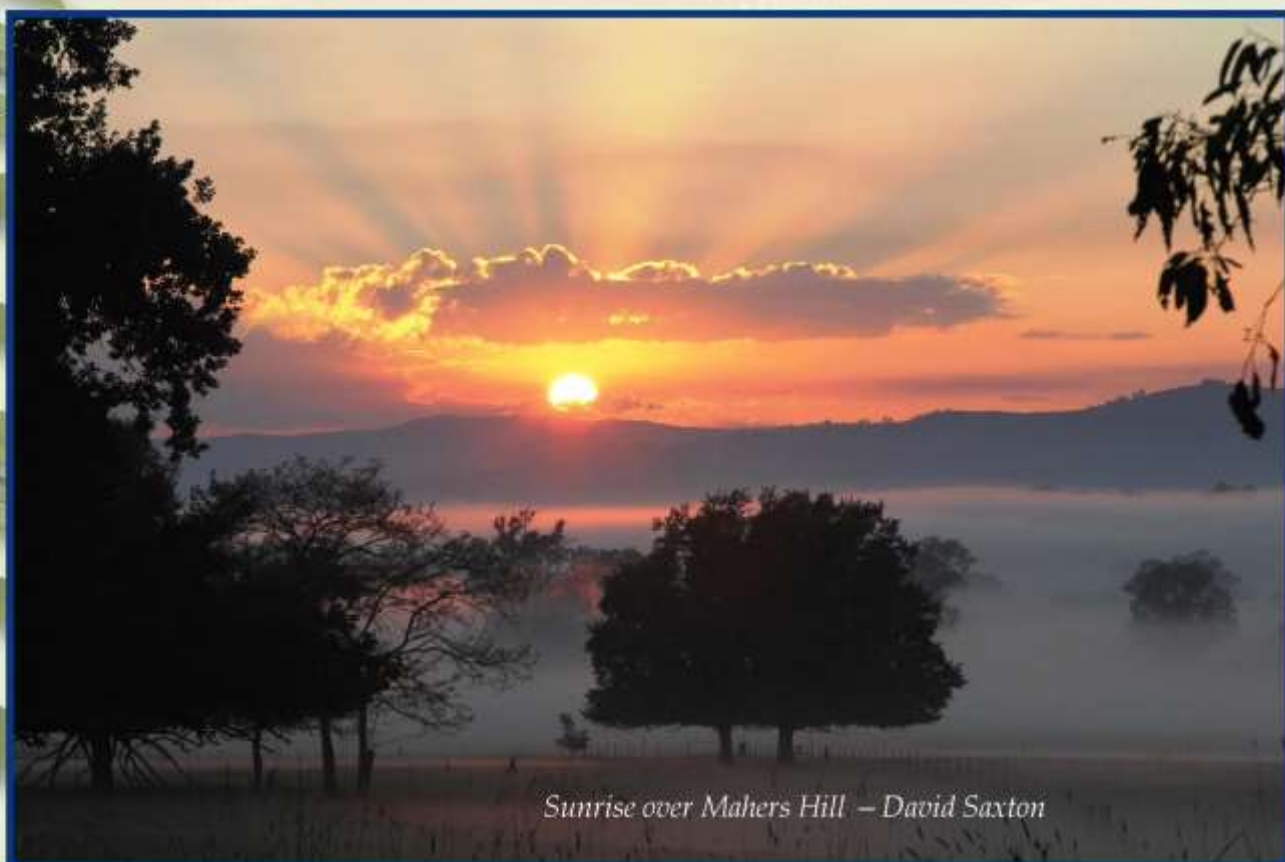


Fishy Trail Run & Half Marathon along the Murray River—April 2013



Ongoing Trestle Bridge Restoration Project on Koetong Creek





*Sunrise over Mahers Hill – David Saxton*

Parklands Albury Wodonga  
**Office:** 138 Lemke Road, Gateway Island  
Wodonga Victoria 3691

**Postal Address:** PO Box 1040, Wodonga Victoria 3689

**Phone:** 02 6023 6714 **Facsimile:** 02 6023 2425

**Email:** [info@parklands-alburywodonga.org.au](mailto:info@parklands-alburywodonga.org.au)

**Website:** [www.parklands-alburywodonga.org.au](http://www.parklands-alburywodonga.org.au)